



Leadership Board Summary Briefing – July 2018

Please find below the Nottingham and Nottinghamshire Sustainability and Transformation Partnership (STP) update following the STP Leadership Board on the 20th July 2018. Please ensure this is cascaded to Governing Boards/Bodies, Management Teams and other key stakeholders and teams across your respective organisations. Minutes from the STP Leadership Board held on 29th June have also been published on the STP website - <http://www.stpnotts.org.uk/>

Nottinghamshire Integrated Care System (ICS) Update –

As an ICS, Nottinghamshire health and social care system aims are to:

- Lead the way in integrating health and care services at the population and person level
- Re-design and integrate clinical and care pathways to better meet the needs of the local population
- Develop population health management approaches that facilitate the integration of services focused, on populations that are most at risk of developing acute illness and hospitalisation
- Take collective responsibility for financial and operational performance, quality of care and health outcomes
- Create more robust cross-organisational arrangements to tackle the systemic challenges that the health and care system is facing

ICSs have been given delegated transformation funding to support the implementation of integrated care and the local priorities set out in a Memorandum of Understanding (MOU). In Nottinghamshire this will be £5million for 2018/19). We will also be taking steps where possible to increase the flexibility of transformation funding streams dedicated to specific priorities.

Local priorities for 2018/19 include:

- Develop a Nottinghamshire Clinical Services Strategy
- Develop a comprehensive mental health services strategy
- Finalise the ICS Organisational and Governance Architecture
- A step change in improvements to the urgent care pathway to bring the A and E waiting times back in line with constitutional standards by the end of 2018/19
- Scaling up and wide scale adoption of specific care pathways and referral management protocols to implement best practice on a Nottinghamshire wide level
- Agree key short term prevention priorities for 2018/19
- To continue to develop Locality Integrated Care Providers with general practice
- To implement the integrated MDT model that includes social care, MH, community pharmacy and self-care

The Nottinghamshire MOU is currently being considered and signed off by statutory organisational Boards by the end of July 2018.

Building Health Partnerships Programme –

Nottinghamshire has been successful in its bid to participate in the national Building Health Partnerships (BHP) Programme. The Programme builds relationships and a model for shared leadership between the voluntary, community and social enterprise (VCSE) sector and STPs/Integrated Care Systems. Nottinghamshire's programme will focus on Urgent and Emergency Care working with the VCSE sector and STP partners to amplify our focus on

Delayed Transfers of Care (DTC) prior to winter. This follows on from the recent diagnostic work presented to the STP Leadership Board in May, which highlighted the lack of awareness of the complete community offer across health and social care services, and whether we are maximising partnerships and service offers from the VCSE sector, as an enabler to DTC improvement. The first core group meeting will take place in August 2018.

Mental Health Strategy

At the March Leadership Board it was agreed that an all-age mental health strategy for Nottingham and Nottinghamshire is developed. From March – July research and engagement has been undertaken including:

- Focus groups and stakeholder workshops (STP advisory group, Clinical reference group, front line staff and seldom heard group)
- Analysis of organisations' engagement events on mental health services,
- Data/intelligence analysis and literature and best practice evidence reviews

There are 5 emerging key strategic pillars all underpinned by commitment to the achievement of the constitutional standards set out in the mental health five year forward view. These are:

- Integrated system infrastructure
- Integrated place based working
- Integrated approach to physical and mental health
- The right care in the right place
- Equipping a mental health aware workforce.

The draft strategy will be presented to the Leadership Board in September.

Repositioning and Rebranding –

Work is underway to simplify the complex working currently being undertaken between health and social care and the frequent change in language i.e. STP / ICS etc. The proposed rebranding programme will incorporate a broad OD approach ensuring we engage staff, stakeholders, patients and citizens to build ownership and support, with the output being a new identity and updated narrative based on the priorities and shared values of the ICS.

Key milestones

- Updated **ICS narrative (August 2018)**, that will galvanize staff, stakeholders and local people around a shared purpose and common vision
- **Insight research phase (July – September 2018)** to identify current audience perceptions and understanding about the Nottinghamshire ICS.
- **Engagement phase (October – December 2018)** to co-produce shared values and vision refocusing on the benefits that the new system will bring.
- **Launch phase (Jan – March 2019)** to establish the principle of a 'One Nottinghamshire' Charter with a new brand structure that brings organisations together collectively. (creating the golden thread)

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