



ENC. E1

Meeting:	ICS Board	
Report Title:	Primary Care Strategy Briefing Paper	
Date of meeting:	Thursday 13 June 2019	
Agenda Item Number:	8	
Work-stream SRO:	Nicole Atkinson	
Report Author:	Jon Singfield, Deputy Director of Strategic Planning (CCGs)	
Attachments/Appendices:	Enc. E2. Appendix A – Letter from NHSE requesting Primary Care Strategy Enc. E3. Appendix B – Working draft of Primary Care Strategy	
Report Summary:		
<p>In a letter dated 26 April 2019, NHS England and NHS Improvement requested that each STP/ICS develop and submit a Primary Care Strategy. As well responding to the Long Term Plan, this also forms part of the process for the allocation of General Practice Forward View funding.</p> <p>This paper introduces the working draft of the document, outlines the process and engagement undertaken to date and explains the next steps in the ongoing development until final submission on 28 June 2019.</p> <p>The Board are asked to comment on the working draft, and to endorse the process for further development and submission of the plan, noting the timetable outlined in section 6.</p>		
Action:		
<input type="checkbox"/> To receive <input checked="" type="checkbox"/> To approve the recommendations		
Recommendations:		
1.	Comment on the working draft of the strategy (by 17 June 2019)	
2.	Endorse the approach outlined above for further development of the Strategy	
3.	Note the process for final approval and submission on 28 June 2019	
Key implications considered in the report:		
Financial	<input type="checkbox"/>	
Value for Money	<input type="checkbox"/>	
Risk	<input type="checkbox"/>	
Legal	<input type="checkbox"/>	
Workforce	<input type="checkbox"/>	
Citizen engagement	<input type="checkbox"/>	
Clinical engagement	<input type="checkbox"/>	
Equality impact assessment	<input type="checkbox"/>	



Engagement to date:				
Board	Partnership Forum	Finance Directors Group	Planning Group	Workstream Network
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Performance Oversight Group	Clinical Reference Group	Mid Nottinghamshire ICP	Nottingham City ICP	South Nottinghamshire ICP
<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
Contribution to delivering the ICS high level ambitions of:				
Health and Wellbeing				<input checked="" type="checkbox"/>
Care and Quality				<input checked="" type="checkbox"/>
Finance and Efficiency				<input checked="" type="checkbox"/>
Culture				<input checked="" type="checkbox"/>
Is the paper confidential?				
<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No Note: Upon request for the release of a paper deemed confidential, under Section 36 of the Freedom of Information Act 2000, parts or all of the paper will be considered for release.				



Primary Care Strategy – Briefing Paper

3 June 2019

Introduction

1. In a letter dated 26 April 2019, NHS England and NHS Improvement requested that each STP/ICS develop and submit a Primary Care Strategy. As well responding to the Long Term Plan, this also forms part of the process for the allocation of General Practice Forward View funding.
2. This paper introduces the working draft of the document, outlines the process and engagement undertaken to date and explains the next steps in the ongoing development until final submission on 28th June 2019.
3. The Board are asked to comment on the working draft, and to endorse the process for further development and submission of the plan, noting the timetable outlined in section 6.

Request from NHS England

4. A formal request for the ICS to produce a Primary Care Strategy was sent from the NHS England and NHS Improvement regional office on 26 April 2019. The letter (see Appendix A) set out the requirements and timescales and made clear the relationship between this Strategy in response to the Long Term Plan and the release of General Practice Forward View (GPFV) funding.
5. Accompanying the letter was a template which included recommended section headings as well as detailed guidance on the content and coverage the strategy should include.
6. In summary, the required sections include a vision, a case for change and an explanation of how we intend for primary care to fulfil the 5 key elements of the Long Term Plan, namely:
 - i. We will boost 'out-of-hospital' care, and finally dissolve the historic divide between primary and community health services
 - ii. The NHS will reduce pressure on emergency hospital services
 - iii. People will get more control over their own health and more personalised care when the need it
 - iv. Digitally-enables primary and outpatient care will go mainstream across the NHS
 - v. Local NHS organisations will increasingly focus on population health – moving to Integrated Care Systems everywhere
7. For each of these sections, the template requires:



- an understanding of the current situation
- the approach being developed
- an understanding of workforce implications and configuration
- how services will be delivered, including the role of technology
- how governance arrangements will support the delivery
- how changes will be resourced and managed

Approach to developing the Strategy

8. It was agreed that the CCGs would lead on the development of the strategy, with input and support from other colleagues within the ICS as appropriate.
9. A small working group was established led by the CCG staff with representation from GP clinical leads, the ICS executive team, programme leads and the authors of other related strategies.
10. The group initially contacted a wide range of relevant stakeholders across the system with targeted requests for content, either pre-existing documents with relevant information (to ensure consistency) or new content. These included relevant colleagues from across the system representing:
 - Primary Care Network development
 - Locality Teams
 - GP Clinical Leads
 - Clinical Services
 - Workforce
 - Urgent Care
 - Estates
 - Finance
 - Information technology
 - Communications and engagement
 - Governance
 - Performance
 - Population Health Management
11. This was collated and edited into an initial rough draft which has since been circulated to contributors for review and comment.
12. The initial comments and additions received on the first draft have since been incorporated into this second draft. It should be noted that this document is still a work in progress and work continues to populate some sections and edit and improve others.



Alignment to other Strategies

13. With a range of strategies in response to the Long Term Plan currently in production, the importance of alignment and coherence between documents is recognised keenly.
14. The strategy builds on the system's existing General Practice Five Year Forward View Strategy.
15. To help ensure this alignment, the working group includes representation from the ICS Director of Strategy (responsible for producing the fuller ICS Strategy by Autumn 2019) and the programme lead and also the author of the recently produced Clinical Services Strategy.
16. The group have also communicated closely with those involved in the Urgent and Proactive Care Strategy, Personalisation Strategy, Prevention Strategy and Digital Strategy, Workforce Strategy and Estates Strategy.
17. In setting out the vision and the case for change, the Primary Care strategy draws heavily on the ICS Vision and priorities and demonstrates how these support the development of Primary Care within the Nottingham and Nottinghamshire system.

Next Steps

18. Work will continue to complete the Strategy and incorporate feedback from stakeholders.
19. Board members are asked to submit any comments or suggestions to the ICS team ICS@nottsc.gov.uk by no later than 5pm on **Monday 17 June 2019**.
20. Any responses would be incorporated within the third draft (to be finally approved by the ICS Managing Director) for initial submission to the NHS England regional office on 20th June. The officers at NHSE are then expected to review and respond to the ICS with any recommendations by 25th June 2019.
21. Any recommendations received from NHS England will then be incorporated within the final draft ahead of final submission on **28 June 2019**.
22. Given the tight turnaround between receiving recommendations from NHS England and the final submission date, there will be limited time for final approval. ICPs are asked to nominate an appropriate representative to review the final submission before the ICS Managing Director approves the final version before submission.



23. Whilst every endeavour will be made to maximise the time available for this, depending upon the scale of changes required, it is likely to be very limited. Nominees will therefore need to have some availability on 27 or 28 June to be able to review and comment on the final draft.

Timetable

03/05/2019	Letter and guidance received by CCG leads
08/05/2019	Plan and approach agreed by leads
09/05/2019	Requests for relevant, pre-existing information sent to colleagues
14/05/2019	Deadline for initial responses
17/05/2019	Initial rough draft compiled (composite of extracts received)
24/05/2019	First draft (refined and developed) completed
27/05/2019	First draft circulated for comment among key stakeholders
03/06/2019	Deadline for comments
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06/06/2019	Second draft circulated to ICS Board members
13/06/2019	Second draft discussed and approved at ICS Board
17/06/19	Deadline for comments
20/06/2019	Third draft submitted to region for review
25/06/2019	Reviewed plan returned to ICS with recommendations
25/06 - 28/06	Final plan shared with nominated ICP leads for approval (availability dependent on scale of changes required)
28/06/2019	Final plan submitted to regional NHSE

RECOMMENDATIONS

24. The Board are asked to

- i. Comment on the working draft of the strategy (by 17 June).
- ii. Endorse the approach outlined above for further development of the Strategy.
- iii. Note the process for final approval and submission on 28 June 2019.