



<b>Meeting:</b>	ICS Board
<b>Report Title:</b>	2019/20 System Operational Plan (NHS)
<b>Date of meeting:</b>	Thursday 13 June 2019
<b>Agenda Item Number:</b>	13
<b>Work-stream SRO:</b>	Wendy Saviour
<b>Report Author:</b>	Helen Pledger/Tom Diamond
<b>Attachments/Appendices:</b>	Enc. J2 Elective Care Transformational Plans
<b>Report Summary:</b>	

**2019/20 Operational Plan Submission (NHS)**

The ICS Board received the draft 2019/20 Operational Plan and Overview on 1 April. The April submissions have been reviewed by NHS England and NHS Improvement and organisations were asked to submit a final 2019/20 Operational Plan on 15 May 2019.

In addition, the ICS submitted a 2019/20 planning and contract alignment return on the 23 May 2019.

This paper updates the ICS Board on the changes included in the May submissions for finance, activity and operational performance.

**2019/20 Transformational Plan – Elective Care**

The ICS is required to submit an Elective Care Transformational Plan for 2019/20 to NHS England and NHS Improvement (Appendix 1). A draft plan is required for 28th June and final plan for 28th July.

This paper proposes an approach which will allow the ICS to complete the plan in line with the national timetable. If the approach is agreed, the ICS Board will receive an update on the final plan submission and agreed governance approach in August.

**Action:**

- To receive
- To approve the recommendations

**Recommendations:**

1.	The ICS Board is asked to NOTE the changes to the System Operational Plan (NHS) following the re-submission of organisational plans in May 2019.
2.	The ICS Board is asked to NOTE that further work is underway to develop Transformational Plans to meet the 2019/20 savings and efficiency requirement, with oversight at the ICS Planning Group and ICS Financial Sustainability Group.



3.	The ICS Board is asked to NOTE that the NHS Operational Plan will be consolidated with Local Authority Plans to present an overall system position for 2019/20 (ICS and ICP level).
4.	The ICS Board is asked to AGREE that the ICS Planning Group will oversee the development of and approve the 2019/20 Elective care Transformation Plan.

**Key implications considered in the report:**

Financial	<input checked="" type="checkbox"/>	Report identifies changes in the final submissions of 2019/20 Operational Plans
Value for Money	<input checked="" type="checkbox"/>	
Risk	<input checked="" type="checkbox"/>	
Legal	<input type="checkbox"/>	
Workforce	<input checked="" type="checkbox"/>	
Citizen engagement	<input type="checkbox"/>	
Clinical engagement	<input type="checkbox"/>	
Equality impact assessment	<input type="checkbox"/>	

**Engagement to date:**

Board	Partnership Forum	Finance Directors Group	Planning Group	Financial Sustainability Group
<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>
Performance Oversight Group	Clinical Reference Group	Mid Nottinghamshire ICP	Nottingham City ICP	South Nottinghamshire ICP
<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

**Contribution to delivering the ICS high level ambitions of:**

Health and Wellbeing	<input checked="" type="checkbox"/>
Care and Quality	<input checked="" type="checkbox"/>
Finance and Efficiency	<input checked="" type="checkbox"/>
Culture	<input checked="" type="checkbox"/>

**Is the paper confidential?**

- Yes  
 No

Note: Upon request for the release of a paper deemed confidential, under Section 36 of the Freedom of Information Act 2000, parts or all of the paper will be considered for release.



## **2019/20 System Operational Plan (NHS)**

**3 June 2019**

### **Introduction**

1. The ICS Board received the draft 2019/20 Operational Plan and Overview on 1 April. The April submissions have been reviewed by NHS England and NHS Improvement and organisations were asked to submit a final 2019/20 Operational Plan on 15 May 2019. In addition, the ICS submitted a 2019/20 planning and contract alignment return on the 23 May 2019.
2. This paper updates the ICS Board on the changes included in the May submissions for finance, activity and operational performance.
3. The ICS is required to submit an Elective Care Transformational Plan for 2019/20 to NHS England and NHS Improvement (Appendix 1). A draft plan is required for 28<sup>th</sup> June and final plan for 28<sup>th</sup> July. This paper outlines a proposed approach.

### **2019/20 Operational Plan – May Submission**

#### **2019/20 Financial Plan**

4. The system has submitted an operational plan to deliver a £65.7 million in-year deficit for 2019/20 (System Control Total £67.7 million in-year deficit).
5. The health savings and efficiency requirement for 2019/20 is £145 million (5.2%). Transformational Plans have identified schemes totalling £129 million and work is underway to address the remaining requirement, with oversight at the ICS Planning Group and ICS Financial Sustainability Group.
6. The system has agreed to participate in the 2019/20 incentive scheme, this requires the three NHS providers to re-allocate £4.9 million of provider sustainability funding from organisational (paid on delivery or organisation control total) to system (paid on delivery of system control total). By participating in the incentive scheme the ICS will receive £5 million of flexible transformational funding, ICPs are currently developing plans for the use of this funding. Plans will be presented to the 12 July ICS Board.
7. Funding of capital plans have been updated to reflect cash impact of 2018/19 bonus provider sustainability funding where applicable.

#### **2019/20 Activity Plan**

8. Mid Nottinghamshire CCGs have corrected outpatient activity and this now aligns with the Sherwood Forest Hospitals plan.



9. Minor amendments to referral activity levels to ensure alignment across providers and commissioners.

### **2019/20 Operational Performance**

10. RTT waiting list performance has been amended to maintain the March 2019 position.
11. Performance against all other key performance indicators remains as per the April submission.
12. Nottingham University Hospitals are included in a national pilot to review A&E performance metrics.

### **2019/20 Planning and Contract Triangulation**

13. The triangulation return identified two differences between ICS NHS partners following the submission of the latest planning and contract data:
  - a. £12.5 million planning difference between Sherwood Forest Hospitals and Mid Nottinghamshire CCGs. This relates to QIPP schemes expected to be contracted in year, schemes are currently being developed and taken through ICP structures/processes.
  - b. EMAS contract not yet signed; this has now been resolved.

### **2019/20 Transformational Plan – Elective Care**

14. The ICS is required to submit a 2019/20 Elective Care Transformational Plan to NHS England and NHS Improvement (Appendix 1). A draft plan is required for 28th June and final plan for 28th July.
15. It is proposed that the ICS Planning Group oversees the development of and approves the 2019/20 Elective Care Transformational Plan for submission. The ICS Planning Group will:
  - a. Ensure that the Elective Care Transformational Plan aligns with the overall 2019/20 System Operational Plan (many elements required in the Elective Care Transformational Plan already form part of the 2019/20 System Operational Plan).
  - b. Will review the workstream and governance approach and agree the appropriate approach to complete the plan and take forward the Elective Care work programme (with ICPs).
  - c. Ensure that Mid Nottinghamshire and Greater Nottingham Transformation Boards are driving the development of implementation plans and are fully embedded in the agreed approach.



16. This approach will allow the ICS to complete the plan in line with the national timetable. If the approach is agreed, the ICS Board will receive an update on the final plan submission and agreed governance approach in August.

### **Recommendations**

15. The ICS Board is asked to:

- A. **NOTE** the changes to the System Operational Plan (NHS) following the re-submission of organisational plans in May 2019.
- B. **NOTE** that further work is underway to develop Transformational Plans to meet the 2019/20 savings and efficiency requirement, with oversight at the ICS Planning Group and ICS Financial Sustainability Group.
- C. **NOTE** that the NHS Operational Plan will be consolidated with Local Authority Plans to present an overall system position for 2019/20 (ICS and ICP level).
- D. **AGREE** that the ICS Planning Group will oversee the development of and approve the 2019/20 Elective care Transformation Plan.

**Helen Pledger**  
**ICS Finance Director**  
**3 June 2019**  
[Helen.Pledger@nhs.net](mailto:Helen.Pledger@nhs.net)

**Tom Diamond**  
**ICS Director of Strategy**  
**3 June 2019**  
[Tom.Diamond1@nhs.net](mailto:Tom.Diamond1@nhs.net)